

#### The Turning Point Leadership Development National Excellence Collaborative

Vision: Collaborative leadership is used to its fullest potential to achieve policy and systems change that maximizes the public's health.

Mission: Increase collaborative leadership capacity across sectors and at all levels.

Other Turning Point National Excellence Collaboratives:

- · Modernize public health statutes
- · Create accountable systems to measure performance
- · Utilize information technology
- · Invest in social marketing



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# What is Collaborative Leadership?

- The processes, activities, and relationships in which a group and its members engage in collaboration.
- Collaboration is defined as "exchanging information and sharing or pooling resources for mutual benefit to achieve a common purpose."





#### What is a Collaborative Leader?

Someone who safeguards and promotes the collaborative process.



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#### Who is a Collaborative Leader?

Skills	Capacities
Conflict management	Uncertainty
Developing trust	Taking perspective
Communication	Self-reflection
Decision-making	Ego control
Creating safety	
Assessment	





## Why is Collaborative Leadership Important?

- Most public health problems are complex, interdependent, and messy.
- These type of problems require a systems approach with diverse input and multiple perspectives.
- Many sectors need to "own" the solution for it to be successfully implemented.



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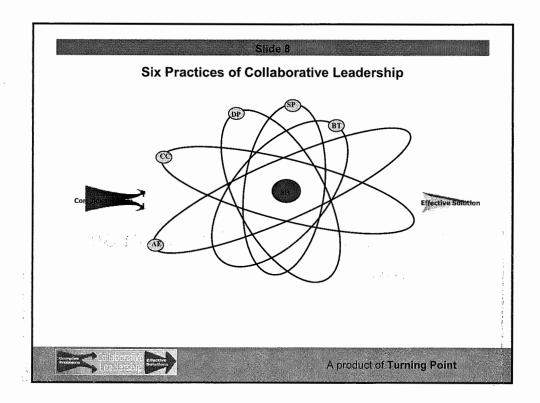
### Six Practices of Collaborative Leadership

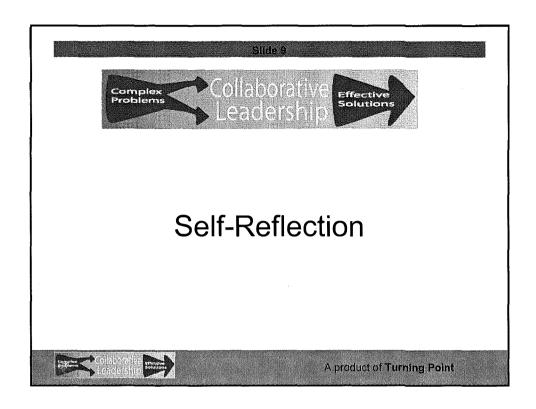


# Six Practices of Collaborative Leadership

- Identified by the Turning Point Leadership Development National Excellence Collaborative
- · Research included:
  - Literature reviews
  - Individual interviews
  - Focus groups
  - Expert panel debates
  - Attendance at leadership development training programs







#### **Self-Reflection**

Being aware of and understanding your values, attitudes and behavior as they relate to your own leadership style and its impact on others.



#### **Methods for Change**

- Exposure to different ideas
- Exposure to different cultures
- Experience/Practice
- Self reflection (e.g., logs, journals)
- Mentoring/Coaching
   360-degree assessment, shadowing
- Peer support

